



MA.PS. Session 1 Wednesday 16:00-17:30 VISTA

Chair: Barbara E. Weissenberger

7711 Cinquini Integrative-Interactive Management Accounting in Healthcare:

7724 Greenwood Balancing Financial and Non-Financial Incentives in Performance Measurement Systems: an Investigation of Not for Profit Hospitals

8410 Vuorenmaa From Hostility to Trust: Creating Unity Using Formal Controls in Tense Post-Acquisition Integration

MA.PS. Session 2 Thursday 09:00-10:30 BALL ROOM 3

Chair: Robin Roslender

8502 Dikolli CEO Pay Levels and Firm Diversification: the Premium for Operating in Multiple Countries.

7774 Gong Performance Measurement, Delegation and Incentive Compensation: Balancing the Act to Improve Business Performance

8111 Hofmann Incentives, Motivational Crowding-Out, and the Value of Information

MA.PSD. Session 3 Thursday 11:00-12:30 BALL ROOM 2

Chair: Francesco Giacobbe

Disc 1: Jonny Lind
Disc 2: Clive Emmanuel

7183 Dekker Risk Management in Strategic Alliances: Field and Survey Evidence

7553 Hartmann The Effect of Long-Term Bonus Frame and Perceived Justification Pressure on Managerial Risk Appetite in a Continuous Monitoring

Environment

MA.PSD. Session 4 Thursday 14:00-15:30 BALL ROOM 2

Chair: Georg Schneider
Disc 1: Hanno Roberts
Disc 2: Kim Langfield-Smith

7239 Grabner How to Control Creative Work: The Role of Intrinsic Motivation and Task Programmability in Control System Design

7889 Waldkirch Relative Performance Measurement of Researchers





MA.PSD. Session 5 Chair: Jonathan Glover Disc 1: Michael Bromwich Disc 2: Christian Hofman	Thursday 16:00-17:30 BALL ROOM 2
7941 Simons	A Rationale for the Payback Criterion
8040 Rajan	Dynamics of Rate of Return Regulation
MA.PS. Session 6 Chair: Isabella Grabner	Thursday 16:00-17:30 FATIH 2
8510 Becker	The Evolution of A Management Accounting Idea: The Case of Beyond Budgeting
8827 Jönsson	Facts and Fictions of Performance Measurement and Budgeting Systems in Sweden - Survey Results in Relation to Myths
7148 Berland	Institutionalisation and Deinstitutionalisation of Budget
MA.PS. Session 7 Chair: Zahirul Hoque	Thursday 16:00-17:30 SATURN A
6989 Nielsen	The Impact of Outsourcing on Investments in Firm-Specific Human Capital Under Varying Contract Regimes
8961 Rooney	Patterns of Change in Management Control of Outsourcing Relationships
7041 Groot	Management Control of Outsourcing Relationships
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MA.PS. Session 8 Chair: Bernhard Hirsch	Thursday 16:00-17:30 SATURN B
9223 O'Connor	The Effects of Market Competition and International Market Orientation on Management Control System Use by Emerging-Market Publicly Listed Companies
8441 Reichmann	Organizational Structure, Aggregation of Performance Measures, and Incentives
8068 Oura	Using Profit Information for Production Management: Evidence from Japanese Factories





MA.PS. Session 9	Thursday 16:00-17:30 MERCURY B
Chair: Errol Iselin	
8173 Florez-Lopez	Exporter-Intermediary Relationship Quality: A Study on Direct and Indirect Effects of Mcs Characteristics
7512 Cools	Management Control in Inter-Organizational Relationships: Lessons Learnt from Public-Private Partnerships
9240 Pfeiffer	Dual Transfer Prices with Unobserved Cost
MA.PS. Session 10 Chair: Peter Kajuter	Thursday 16:00-17:30 ORMAN PARK
7013 Brivot	Seeing, Showing Off and Being Seen: on the Ramifications of Panoptical Surveillance in Contemporary Society
7463 Catasus	Indicators as Technology: Debates on the Link Between Indicators and Action
8717 Asel	Effects of the Current Economic Crisis on the Use of Management Control Systems
MA.PS. Session 11	Thursday 16:00-17:30 YASEMIN 1
Chair: Lili-Anne Kihn	
7702 Mahlendorf	Decision-Influencing Use of Performance Measurement Systems – Evidence from China
8672 Mashruwala	Managerial Optimism and Cost Behavior
7109 Lupu (ioan)	Women In The French Accountancy Profession, The Test Of The Labyrinth
MA.PSD. Session 12	Friday 09:00-10:30 BALL ROOM 2
Chair: Martin Messner	
Disc 1: Nicolas Berland	
Disc 2: Albrecht Becker	
8180 Ezzamel	Ordering Lives: The Roles of Accounting and Money in Organizing Communities
8109 Dillard	Taking Pluralism Seriously: Embedded Morlaities in Mangement Accounting and Control Systems





MA.PS. Session 13 Chair: Masaru Nakagawa	Friday 09:00-10:30 SADIRVAN B
7017 Bova	Gray Markets and Multinational Transfer Pricing
9236 Liu	The Impact of Participation in Internal Transfer Pricing: Survey Evidence from China
8539 Sikka	The Dark Side of Transfer Pricing: Its Role in Tax Avoidance and Wealth Retentiveness
MA.PS. Session 14	Friday 09:00-10:30 MERCURY A
Chair: Marc Nikitin	
8944 Weiler	Earnings Management, Time Preferences, and Long Term Decisions
7319 Wouters	Customer Value Propositions and Real Options as Mediating Mechanisms in a Context of Technology Commercialization
8430 Chakhovich	The Time Orientation of Share Price
MA.PSD. Session 15 Chair: Paolo Perego	Friday 11:00-12:30 BALL ROOM 2
Disc 1: Chris Chapman Disc 2: Robin Roslender	
8632 Vaivio	Living in a "transparency": Exploring the Interface of Management Accounting and the Operational at Rautaruukki Plc.
7113 Carter	Changing Gender Domination in a Big Four Accounting Firm: Flexibility, Performance and Client Service in Practice
MA.PS. Session 16	Friday 11:00-12:30 SATURN A
Chair: David Otley	·
8360 Rohlfing	Task Assignment and Variable Pay Ratio
7873 Van Elten	Relative Performance Evaluation at the Middle-Management Level
7979 Liu	Performance Effects of Setting Targets and Pay-Performance Relations Before or After Operations





Chair: Heidi Sundin	Friday 11:00-12:30 ORMAN PARK
7639 Coyte	Exploring Process: Understanding Phenomena Represented as Intellectual Capital
8225 Kurunsaari	Dynamic Capabilities of Eco-Target Costing: Reflections on Change Towards Ecological Sustainability
MA.PS. Session 18 Chair: Salima Paul	Friday 14:00-15:30 CONVENTION CENTER LOWER FLOOR 1
6878 Arnold	Using Negotiated Budgets for Planning and Performance Evaluation: an Experimental Study
7768 Kihn	How Do Managers Interpret Budget Targets?
7313 Thaten	Participative Budgeting in Organizations Facing Environmental Uncertainty: A Closer Look at the Mediating Effect of Budgeting Roles

## MA.PSD. Session 19 Friday 14:00-15:30 BALL ROOM 2

Chair: Neale O'Connor Disc 1: Tom Groot Disc 2: Eksa Kilfoyle

8874 Landry Subjectivity, Performance Evaluation and Procedural Justice

7159 Jordan The Problematisation of Performance Indicators

## MA.PS. Session 20 Friday 14:00-15:30 FATIH 1

Chair: Sujatha Perera

6835 Jeacle Fashion and Figures: Accounting on the High Street

7621 Cooper Making Globalism Practical





MA.PS. Session 21 Chair: Hanna Silvola	Friday 14:00-15:30 SATURN A
8886 Tayler	Lost in Translation: The Effects of Incentive Compensation on Strategy Surrogation
6957 Gillenkirch	Centralization versus Delegation in an Experimental Capital Budgeting Setting
8645 Smith	The Relative Efficiency of Clawback Provisions in Compensation Contracts
MA.PS. Session 22 Chair: Alan Parkinson	Friday 14:00-15:30 SATURN B
7592 Widener	Entrepreneurial Control, Traditional Control, and Strategy Using a Systems Approach
7480 Sundin	Management Control Systems in A Multi-Stakeholder Environment
8020 Perozzi	An Empirical Analysis of Organizations' Implementation Experiences with Balanced Scorecard
MA.PS. Session 23 Chair: Androniki Triantafylli	Friday 14:00-15:30 ORMAN PARK
8151 Brühl	Management Control Systems in Global Supply Chains - Empirical Findings in German Industrial Companies
8450 Sakaguchi	The Use of Management Control Practices for Managing Supply Chain Relations
8569 Verbieren	Management Control and Type of Service Design: The Case of Franchising
MA.PS. Session 24 Chair: Ali Coşkun	Friday 14:00-15:30 MERCURY C
8671 Naccache	The Circulation of Power : A Time and Control Perspective
7122 Hammer	The Significance of Courage in the Interactive Relationship Between Manager and Controller
7930 Jankala	Role of Interactive Control Systems and Foresight in Competitive Dynamics of Businesses





MA.PS. Session 25	Friday 14:00-15:30 MACKA
Chair: Bartosz Kurek	
7655 Bollecker	Management Controller's Socialization and Professional Culture
8250 Almqvist	Making Sense of a Paradigmatic Change: A Study of Management Control in the Swedish Armed Forces
8705 Arellano Gil	Ratcheting Effect and the Role of Relative Target Setting